

Action Plan to Implement the Recommendations and Next Steps of the Transportation Accountability Commission

November 2007



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TAC Recommendations	Action Items
<p><i>Recommendation 1</i> - The Transportation Boards and Agencies should embrace the overarching goals and performance measures and develop targets as well as strategies to meet those targets.</p> <p>Action Agent: Office of Intermodal Planning and Investment</p> <p>Target Date: July 2008</p>	<p>1.1 Provide and/or present final report to boards and agency heads.</p> <p>1.2 Recommend performance targets (primarily to the CTB).</p>
<p><i>Recommendation 2</i> - The Transportation Policy Boards should institutionalize the overarching goals and measures by establishing a process to monitor performance and reevaluate and address requisite changes in goals, measures, targets and strategies.</p> <p>Action Agent: Office of Intermodal Planning and Investment</p> <p>Target Date: December 2008</p>	<p>2.1 Develop a web-based version of the Virginia Transportation Performance Report.</p> <p>2.2 Fold the Commission's overarching goals and performance measures into the Transportation Performance Report.</p>

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<p><i>Recommendation 3</i> - Develop shared objectives and performance measures among multiple agency heads when a performance measure is beyond the span of control of an individual agency head.</p> <p>Action Agent: Office of Intermodal Planning and Investment, Transportation Agencies, DPB</p> <p>Target Date: Ongoing</p>	<p>3.1 Review the agencies objectives and performance measures and determine which ones cross multiple agencies. Agencies' objectives and performance measures were reviewed during the 2008-2010 budget review process. Traffic fatalities were identified as a common objective for DMV and VDOT.</p> <p>3.2 Utilize agency performance budgeting process to recommend those objectives and measures that should be shared across agencies. Reducing the number of traffic fatalities and crashes has been recommended as a joint performance measure for DMV, VDOT and State Police.</p>
<p><i>Recommendation 4</i> - Develop stretch targets for agency heads and set interim performance targets.</p> <p>Action Agent: Office of Intermodal Planning and Investment and Secretary of Transportation</p> <p>Target Date: October 2008</p>	<p>4.1 Review performance targets. Performance targets were reviewed and adjusted during the 2008-2010 budget review process.</p>

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<p><i>Recommendation 5</i> - Include a qualitative leadership component in the agency head performance review process.</p> <p>Action Agent: Office of Intermodal Planning and Investment</p> <p>Target Date: December 2007</p>	<p>5.1 Provide recommendation via the Final Report to the Chief of Staff and Governor. Final report was provided to Governor and Chief of Staff on October 1, 2007.</p>
<p><i>Recommendation 6</i> - Utilize or amend provisions currently available in the Appropriation Act to provide opportunity for additional compensation and incentives when executive performance expectations are exceeded.</p> <p>Action Agent: Office of Intermodal Planning and Investment</p> <p>Target Date: To be determined.</p>	<p>6.1 Provide recommendation via the Final Report to the Chief of Staff and Governor. Final report was provided to Governor and Chief of Staff on October 1, 2007.</p>
<p><i>Recommendation 7</i> - Develop legislative or administrative plans to foster longevity in performance measurement processes and lessons learned. Institutionalizing lessons learned will create staying power from one administration to another.</p> <p>Action Agent: Office of Intermodal Planning and Investment</p> <p>Target Date: July 2008</p>	<p>7.1 Instructions in HB3202 (Chapter 896 of the Acts of Assembly) are currently being implemented, requiring development of certain performance measures. Those measures are among the recommendations in the TAC Final Report.</p> <p>7.2 Chapter 527 requires that VDOT review and comment on all locally developed transportation impact statements and changes to local zoning and comprehensive plans.</p>

The shaded passages indicate items that have been initiated or are completed.

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<p><i>Recommendation 8</i> - More effort should be placed on the reporting of positive community impacts.</p> <p>Action Agent: All agencies.</p> <p>Target Date: Ongoing</p>	<p>8.1 This is an ongoing effort. The VDOT Environmental Division and the VDOT Planning Division have developed procedures to ensure that planning documents contain relevant purpose and need information, alternatives analysis, and environmental impact analysis (environmental and social) so that these impacts are reported earlier in the project development process.</p>
<p><i>Recommendation 9</i> - Evaluate impacts at an earlier stage in the project development process.</p> <p>Action Agent: All agencies.</p> <p>Target Date: Ongoing</p>	<p>9.1 This is an ongoing effort. The VDOT Environmental Division and the VDOT Planning Division have developed procedures to ensure that planning documents contain relevant purpose and need information, alternatives analysis, and environmental impact analysis (environmental and social) so that these impacts are reported earlier in the project development process.</p>
<p><i>Recommendation 10</i> - The Commonwealth should partner with local governments to identify community impacts.</p> <p>Action Agent: Office of Intermodal Planning and Investment</p> <p>Target Date: Ongoing</p>	<p>10.1 Chapter 896 Acts of the Assembly establishes two regional planning authorities in the Virginia metropolitan areas experiencing the more severe congestion and transportation challenges. The Intermodal Office is working with the regional authorities as well as all of the state MPOs to develop and track transportation performance measures.</p> <p>10.2 Chapter 527 requires that VDOT review and comment on all locally developed transportation impact statements and changes to local zoning and comprehensive plans.</p>

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<p><i>Recommendation 11</i> - Encourage the continued development and use of Context Sensitive Solutions.</p> <p>Action Agent: Office of Intermodal Planning and Investment</p> <p>Target Date: March 2008</p>	<p>11.1 Draft a letter from the Secretary of Transportation to appropriate agency heads that acknowledges the TAC recommendation and encourages them to incorporate Context Sensitive Solutions in their planning decisions. VDOT has assembled a multidisciplinary team to identify best practices and strategies to fully integrate Context Sensitive Solutions into VDOT's business practices.</p>
<p><i>Recommendation 12</i> - Use an objective methodology based on a set of overarching goals as a tool to assist in project selection.</p> <p>Action Agent: Office of Intermodal Planning and Investment</p> <p>Target Date: Spring 2008</p>	<p>12.1 Several of the modal agencies have developed this type of methodology as part of their project evaluation process.</p> <p>12.2 The Office of Intermodal Planning and Investment will recommend continued development and use of this methodology based on the TAC recommendations.</p>
<p><i>Recommendation 13</i> - Develop new strategies for informing the public and provide better communication between transportation agencies and their stakeholders.</p> <p>Action Agent: Office of Intermodal Planning and Investment</p> <p>Target Date: Spring 2008</p>	<p>13.1 The Office of Intermodal Planning and Investment will investigate the use of public relations brain storming sessions to develop effective public communications strategies.</p>

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<p><i>Recommendation 14</i> - Develop and incorporate methods of linking requirements and resources to performance and the benefits achieved in future planning and funding initiatives.</p> <p>Action Agent: Office of Intermodal Planning and Investment</p> <p>Target Date: December 2009</p>	<p>14.1 Incorporate an economic benefits component into the next version of the long-range multimodal transportation plan.</p>
<p><i>Recommendation 15</i> - Utilize the social benefits key objective and performance measure developed by the Department of Rail and Public Transportation to serve as a basis for allocation of funds to address the needs in this area.</p> <p>Action Agent: Office of Intermodal Planning and Investment, Department of Rail and Public Transportation</p> <p>Target Date: December 2008</p>	<p>15.1 Recommend budget language to increase funding for DRPT Human Services Program, which promotes mobility for the elderly and disabled. As a part of the 2008-2010 budget process, DPRT recommended that the allocation for its Human Services Program be increased from \$800,000 to \$1.5 million in 2009 and \$2.5 million in 2010.</p>

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